

ALLIANCE PRESS CONFERENCE







JEAN-DOMINIQUE SENARD

Chairman of the Alliance

ALLIANCE IS OPENING A NEW CHAPTER

ONGOING COMMON PROJECTS

TECHNOLOGIES

- ASSB
- CCS
- Software Defined Vehicle

LATAM

including:

½ ton & 1 ton pick-ups **Global A-seg EV B-seg renewal**



R [Alaskan] 1 ton N [Frontier] 1 ton



R ½ ton





R [B-SUV]





N [CMF-A EV]



SUV & A-seg EV



N SUV

R [Duster]



N SUV (7-st)

R [CMF-A EV]

N [CMF-A EV]



N [Magnite]





N [CMF-A+]

EUROPE

Mitsubishi Motors







COLT

New car (derivative from Renault)



New C-SUV EV



Nissan



Engineered and manufactured by Ampere



CMF-EV

All-new generation of electric vans

Vehicle Circular Economy

* [X]: successor of X

MAKOTO UCHIDA

President and CEO, Nissan Motor Co. Ltd.



Together we empower mobility and beyond

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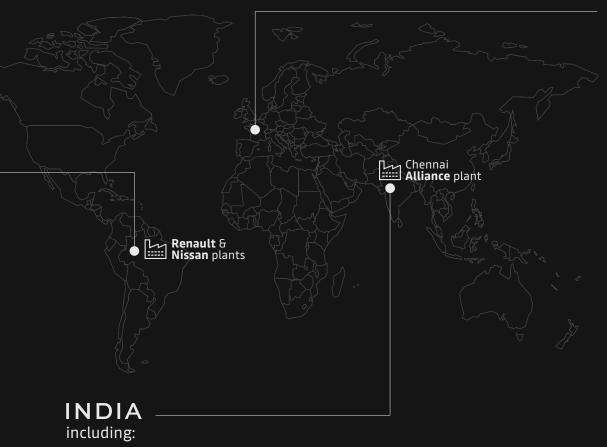


N [Kicks] CMF-B

N ½ ton



N [CMF-A EV]



SUV & A-seg EV



N SUV



N SUV (7-st)



N [CMF-A EV] N [Magnite]











N [CMF-A+]

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Nissan





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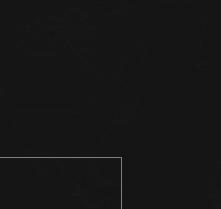


R [B-SUV]











































LATIN AMERICA



Nissan Frontier



Renault Alaskan



Renault Niagara



Nissan (new)

1 ton pick-up

1/2 ton pick-up



LATIN AMERICA Future Nissan Kicks on CMF-B





LATIN AMERICA Global deployment of CMF-A EV



Future EV Entry car Renault

Future EV Entry car Nissan

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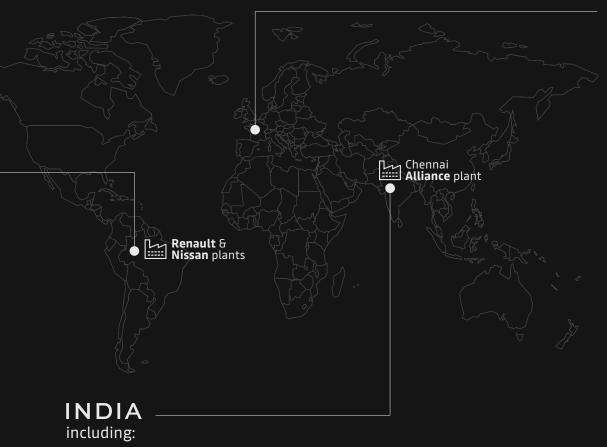


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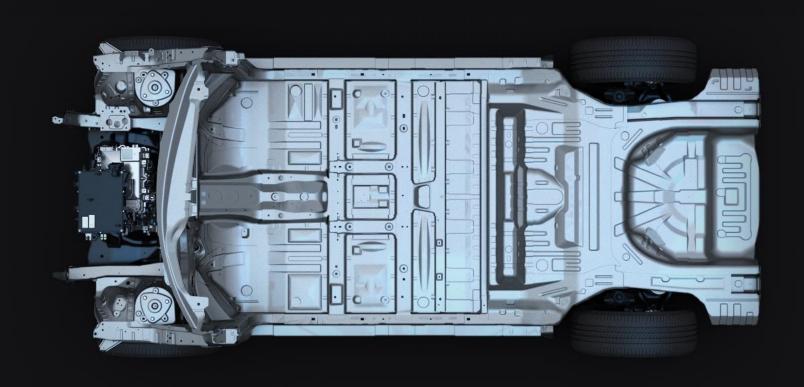


All-new generation of electric vans

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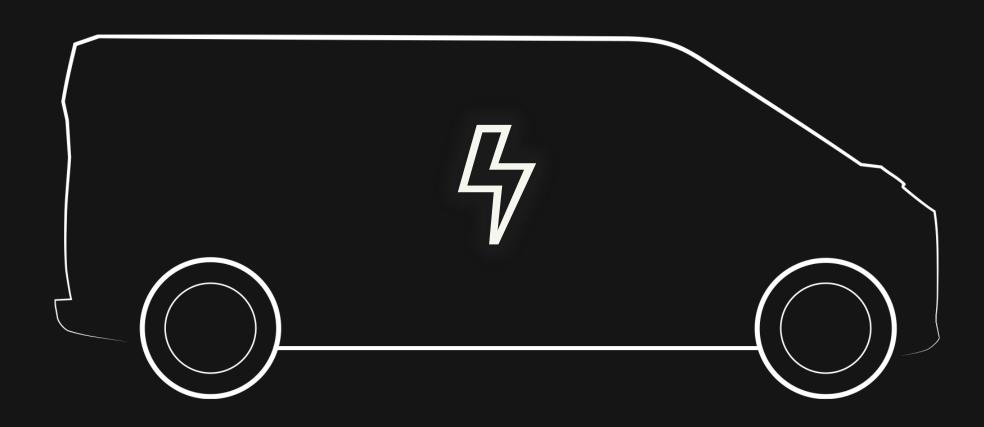
2 NEW EV CROSSOVERS on CMF-EV platform



FUTURE COMPACT EV developed by Ampere



ALL-NEW GENERATION OF ELECTRIC VANS





THE FUTURE IS NEUTRAL



Renault Group

NISSAN MOTOR CORPORATION





TAKAO KATO

President and CEO, Mitsubishi Motors Corporation





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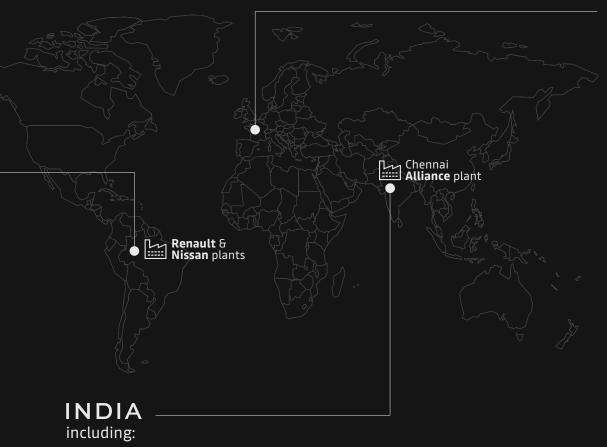


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Nissan





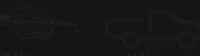
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EUROPE

Mitsubishi Motors







COLT

ASX

New car (derivative from Renault)





Engineered and manufactured by Ampere









EUROPE

COLT & ASX developed by Renault based on CMF-B





EUROPE







New model from Renault



ALLIANCE PLATFORM CMF-CD with PHEV Mitsubishi Technology



EUROPE







OUTLANDER PHEV

COLT

ASX

New model from Renault



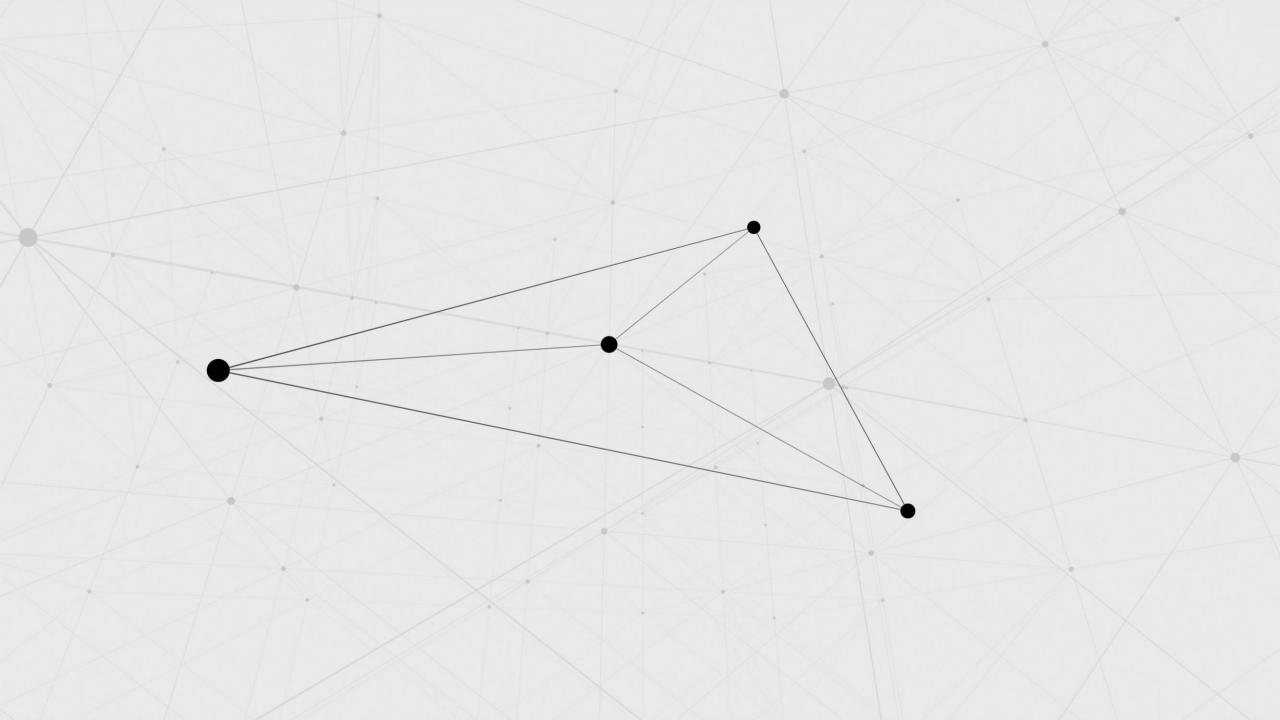
Renault Group

NISSAN MOTOR CORPORATION



LUCA DE MEO

CEO of Renault Group

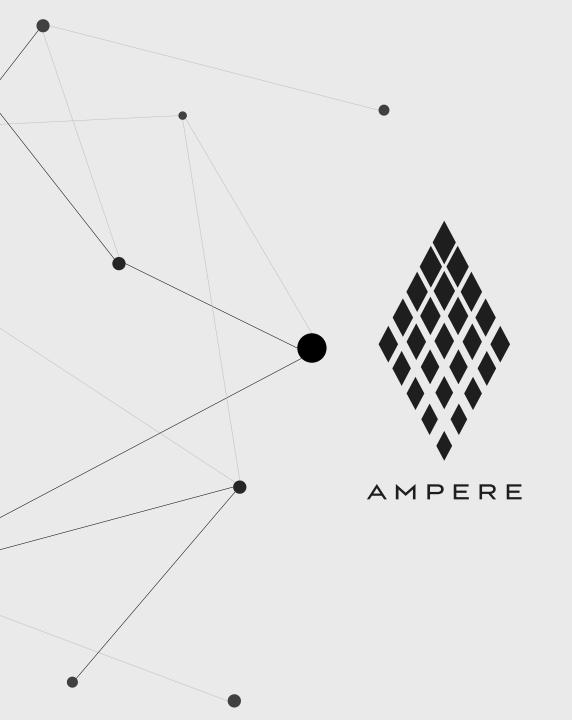




Renault Group

NISSAN MOTOR CORPORATION





NISSAN investing up to 600 M€

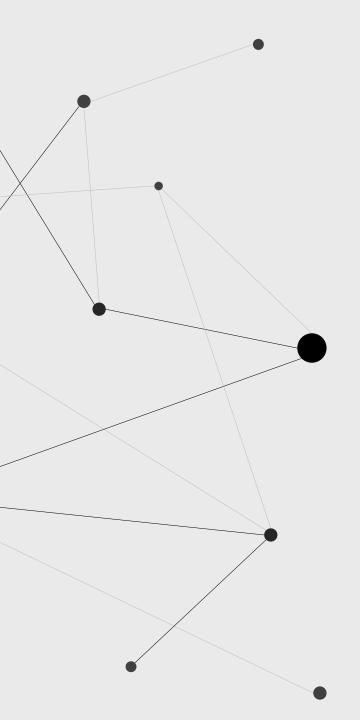


The future Iconic Compact EV





The New EV C-SUV



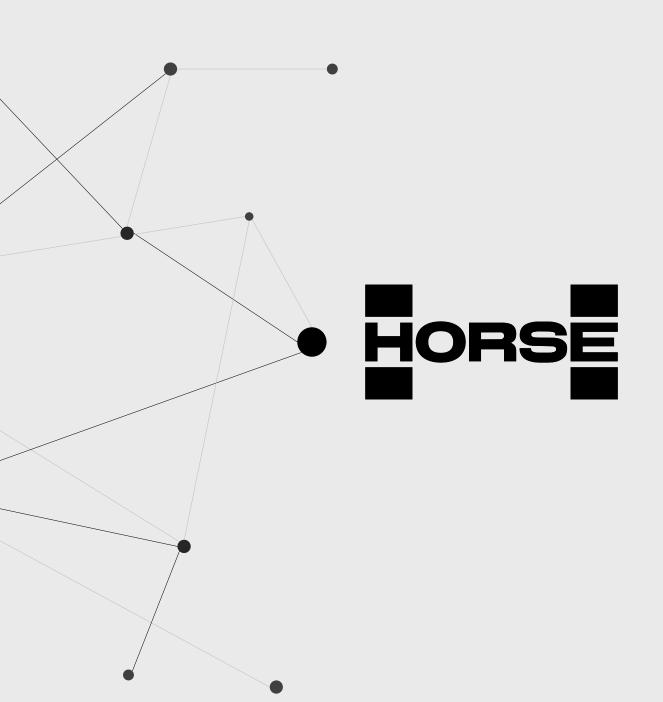


NISSAN

MOTOR CORPORATION

Potential participation in the company

Launching of 2 common hubs in Europe and UK for battery recycling and end of life vehicles



NISSAN **MOTOR CORPORATION**



supplying 12 plants



← 6 families of gearboxes and engines



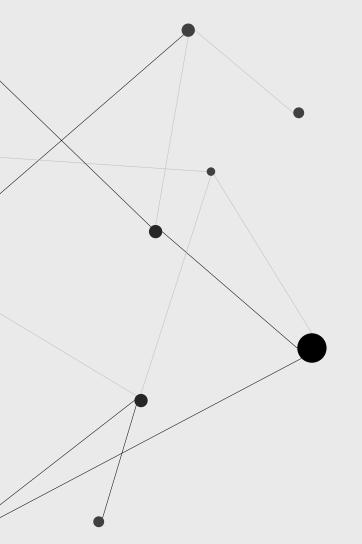
% **500,000** parts per year



NISSAN MOTOR CORPORATION



Collaboration opportunity on Charging stations



REVOLUTIONARY LIGHT COMMERCIAL VEHICLE

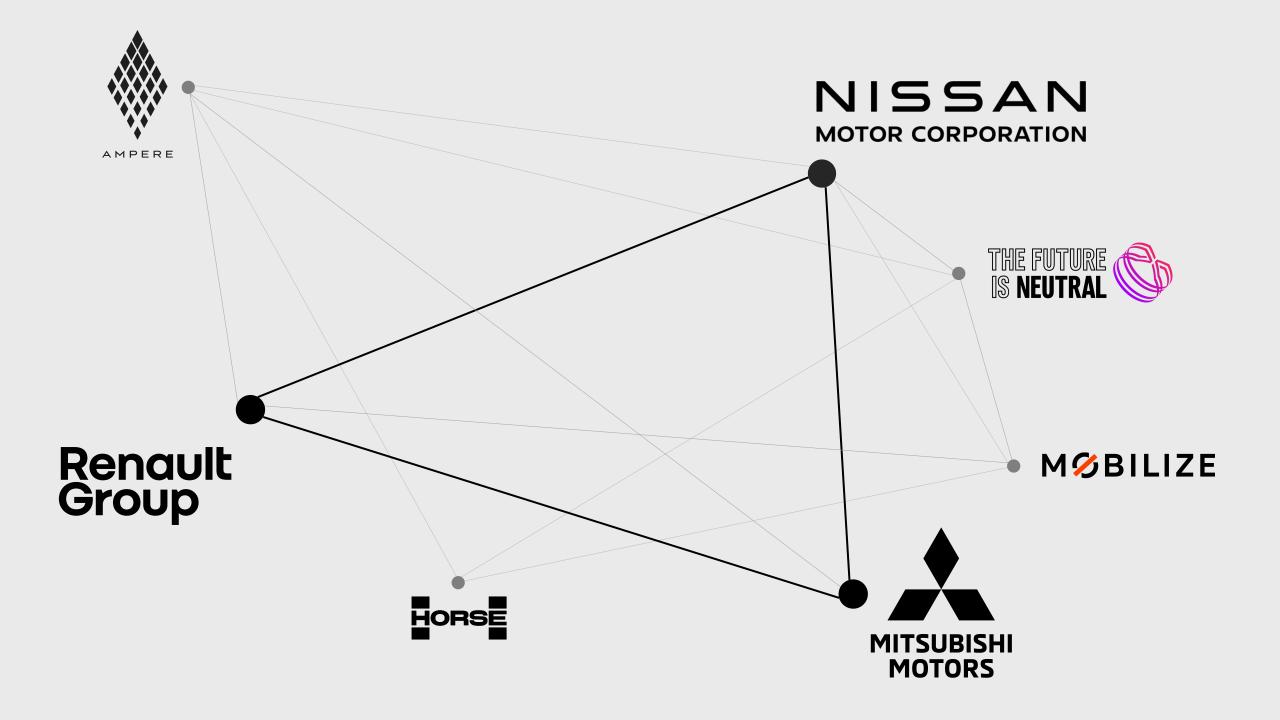
NISSAN MOTOR CORPORATION

Renault Group



A dedicated company to develop all-new genuine EV-LCV

30% reduction of the total cost of usage



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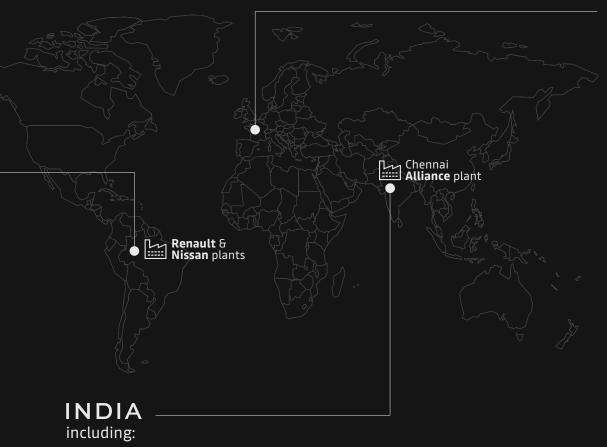


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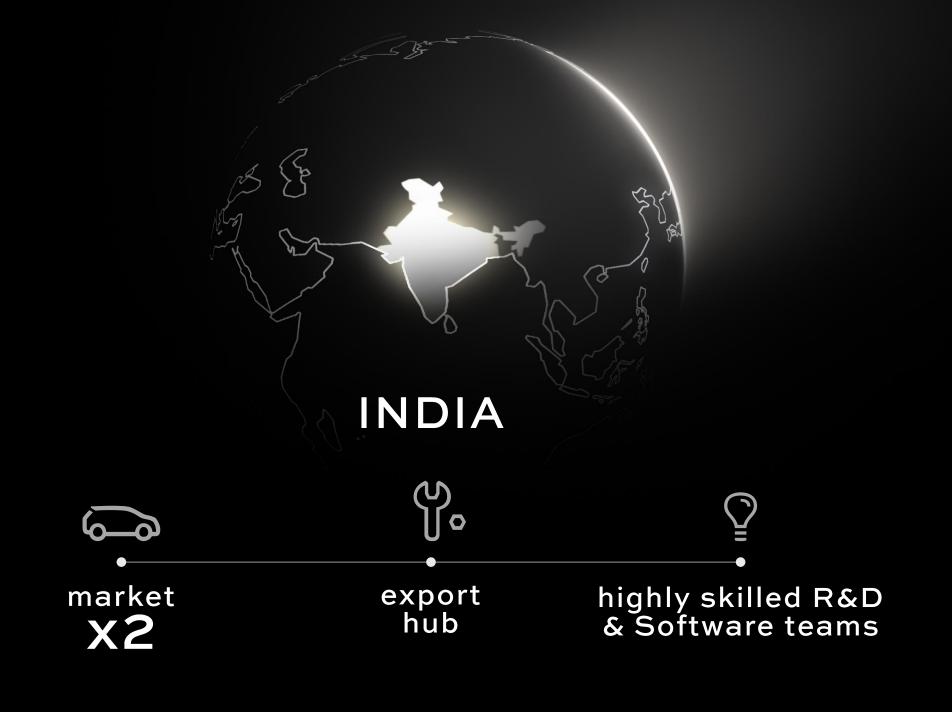


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